



THE STAR

ASX Announcement

31 March 2026

REGULATORY UPDATE

The Star Entertainment Group Limited (ASX: SGR) (**The Star**) has today been advised by the NSW Independent Casino Commission (**NICC**) that the suspension of the licence for The Star Sydney casino will remain in effect at this time. A copy of the letter from the NICC is attached.

As a result, the NICC has also advised The Star that the Manager's appointment for The Star Sydney casino has been extended to 30 September 2026 unless terminated earlier by the NICC.

The Star notes that this aligns with the current term of the appointments of the Special Manager to The Star Gold Coast and the External Advisor for The Star Brisbane.

Authorised by:

Bruce Mathieson Jnr
Group Chief Executive Officer & Managing Director

For further information:

Media and Investor Relations	David Curry – General Manager Corporate Affairs	Tel: +61 411 510 352
-------------------------------------	-------------------------------------------------	----------------------

31 March 2026

Mr John Koster
Chief Executive Officer
The Star Sydney

Via email: John.koster@star.com.au
cc: Helen.galloway@star.com.au

Dear Mr Koster,

Extension of the term of the Manager by regulations pursuant to section 28(1) of the *Casino Control Act 1992 (NSW) (Act)*

As you are aware, on 17 October 2022, the NSW Independent Casino Commission (**NICC**) gave notice to The Star Pty Ltd (**The Star**) that, for the reasons set out in its notice dated 13 September 2022, it had determined, among other things, that The Star was no longer a suitable person to give effect to its casino licence and the Act, and that it was no longer in the public interest that The Star's casino licence should remain in force.

In determining to suspend indefinitely, rather than cancel The Star's casino licence, the NICC took into account that in due course The Star may be able to satisfy the NICC, with appropriate remedial action, that it should be permitted to return to gaming in accordance with the provisions of its casino licence.

By deed of appointment, dated 17 October 2022, the NICC appointed Mr Nicholas Weeks as Manager (**Manager**) of the casino under section 28 of the Act. That appointment has enabled gaming to continue in the casino while remedial steps are taken by The Star.

Section 28(4) of the Act contemplates that the Manager's appointment may be extended by regulation. The Manager's appointment under the regulation is currently due to expire on 31 March 2026.

The Star's current suitability

The NICC received correspondence from The Star dated 23 January 2026 advising that it did not intend to seek a licence determination in March 2026. On 12 March 2026, the NICC also received The Star's pathway to suitability submission, which reaffirmed its decision not to pursue a licence determination in March 2026. Having regard to this correspondence and the submission, the NICC has determined that the suspension of The Star's licence **should remain in effect**.

As a result, the NICC has sought approval from the Minister to amend the Casino Control Regulation 2019 (**Regulation**), to further extend the appointment of Mr Weeks as the Manager of The Star until 30 September 2026, unless terminated earlier by the NICC.

The NICC understands that the amendment to the Regulation to extend the managership arrangements has been published today, 31 March 2026.

If you have any questions or would like to further discuss any of the above, please contact Alex Kennedy, Director, Office of the NICC at alex.kennedy@nicc.nsw.gov.au

Yours sincerely

A handwritten signature in blue ink, appearing to read 'P Crawford', is positioned above the printed name.

Philip Crawford

Chief Commissioner

For and on behalf of the **NSW Independent Casino Commission**